Financial Statements and Independent Auditor's Report

December 31, 2021 and 2020

Financial Statements December 31, 2021 and 2020

# Contents

Independent Auditor's Report	1-3
Financial Statements	
Statements of Financial Position	4
Statements of Activities	5-6
Statements of Functional Expenses	7-8
Statements of Cash Flows	9
Notes to Financial Statements	10-25



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# **INDEPENDENT AUDITOR'S REPORT**

To the Board of Directors of Cheetah Conservation Fund

## **Opinion**

We have audited the accompanying financial statements of Cheetah Conservation Fund ("the Fund"), which comprise the statement of financial position as of December 31, 2021; the related statements of activities, functional expenses, and cash flows for the year then ended; and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Fund as of December 31, 2021, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Fund and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Other Matter**

The financial statements of the Fund as of December 31, 2020, were audited by other auditors whose report, dated June 16, 2021, expressed an unmodified opinion on those statements.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.



# Responsibilities of Management for the Financial Statements (continued)

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Fund's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Fund's ability to continue as a going concern for a reasonable period of time.



# Auditor's Responsibilities for the Audit of the Financial Statements (continued)

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

2 Occurs + Commy PLLC

Vienna, Virginia August 16, 2022

# Statements of Financial Position December 31, 2021 and 2020

	 2021	 2020
Assets Cash and cash equivalents Investments Grants and contributions receivable Prepaid expenses and other assets Property and equipment, net Security deposits	\$ 1,212,016 2,961,663 203,653 3,392 8,762 2,400	\$ 870,001 2,612,335 245,739 32,117 10,762 2,400
Total assets	\$ 4,391,886	\$ 3,773,354
Liabilities and Net Assets		
Liabilities Accounts payable and accrued expenses Loan payable – Paycheck Protection Program Deferred revenue	\$ 134,691	\$ 126,205 127,875 4,740
Total liabilities	 134,691	 258,820
Net Assets Without donor restrictions: Undesignated Board-designated With donor restrictions	 1,544,920 1,658,224 1,054,051	 1,823,987 838,224 852,323
Total net assets	 4,257,195	 3,514,534
Total liabilities and net assets	\$ 4,391,886	\$ 3,773,354

# Statement of Activities For the Year Ended December 31, 2021

	Without Donor Restrictions		ith Donor estrictions	Total		
<b>Operating Revenue and Support</b>						
Grants and contributions	\$	3,412,156	\$ 524,413	\$	3,936,569	
Event income, net		9,831	-		9,831	
In-kind contributions		40,579	-		40,579	
Investment return, net		256,251	45,938		302,189	
Other income		18,516	-		18,516	
Net assets released from					ŕ	
restrictions		368,623	 (368,623)		-	
Total operating revenue and support		4,105,956	 201,728		4,307,684	
Expenses						
Program services		3,113,397	 -		3,113,397	
Total program services		3,113,397	 -		3,113,397	
Supporting services:						
Management and general		312,933	-		312,933	
Fundraising		266,568	 -		266,568	
Total supporting services		579,501	 -		579,501	
Total expenses		3,692,898	 		3,692,898	
Change in Net Assets from Operations		413,058	201,728		614,786	
<b>Non-Operating Activity</b> Gain on debt extinguishment		127,875	 _		127,875	
Total non-operating activity		127,875	 -		127,875	
Change in Net Assets		540,933	201,728		742,661	
Net Assets, beginning of year		2,662,211	 852,323		3,514,534	
Net Assets, end of year	\$	3,203,144	\$ 1,054,051	\$	4,257,195	

# Statement of Activities For the Year Ended December 31, 2020

	Without Donor Restrictions		With Donor Restrictions		Total
<b>Operating Revenue and Support</b>					
Grants and contributions	\$	3,738,183	\$	99,261	\$ 3,837,444
Event income, net		39,291		-	39,291
In-kind contributions		31,354		-	31,354
Investment return, net		107,291		12,897	120,188
Other income		21,362		-	21,362
Net assets released from					
restrictions		167,283		(167,283)	 -
Total operating revenue and support		4,104,764		(55,125)	 4,049,639
Expenses					
Program services		2,401,609			 2,401,609
Total program services		2,401,609		<u> </u>	 2,401,609
Supporting services:					
Management and general		309,578		-	309,578
Fundraising		274,530		-	 274,530
Total supporting services		584,108			 584,108
Total expenses		2,985,717			 2,985,717
Change in Net Assets		1,119,047		(55,125)	1,063,922
Net Assets, beginning of year		1,543,164		907,448	 2,450,612
Net Assets, end of year	\$	2,662,211	\$	852,323	\$ 3,514,534

# Statement of Functional Expenses For the Year Ended December 31, 2021

		Supporting Services					
					Total	-	
	Program	Ma	anagement		Supporting		Total
	Services	an	d General	Fundraising	Services		Expenses
Grants	\$ 1,902,759	\$	-	\$ -	\$ -	\$	1,902,759
Salaries and benefits	608,095		202,698	202,698	405,396		1,013,491
Professional fees	378,669		238	-	238		378,907
Travel and related	92,506		-	946	946		93,452
Postage and shipping	24,351		8,117	8,117	16,234		40,585
Printing and copying	22,567		7,522	7,522	15,044		37,611
Rent	20,221		6,740	6,740	13,480		33,701
Donor database	-		-	29,269	29,269		29,269
Bank and wire fees	19,673		7,834	1,467	9,301		28,974
Accounting and auditing	-		27,033	-	27,033		27,033
IT and website services	11,921		4,091	3,766	7,857		19,778
Credit card fees	-		19,676	-	19,676		19,676
Insurance	9,636		3,212	3,212	6,424		16,060
Dues and subscriptions	11,276		2,217	1,775	3,992		15,268
Telecommunications	1,344		10,683	-	10,683		12,027
Legal	3,588		2,500	-	2,500		6,088
Miscellaneous	169		5,757	89	5,846		6,015
Equipment and maintenance	1,389		3,762	114	3,876		5,265
Book expenses	2,489		-	-	-		2,489
Office expenses	1,484		453	453	906		2,390
Depreciation and amortization	1,200		400	400	800		2,000
Merchandise	 60		-	-	-		60
Total Expenses	\$ 3,113,397	\$	312,933	\$ 266,568	\$ 579,501	\$	3,692,898

# Statement of Functional Expenses For the Year Ended December 31, 2020

		Supporting Services						
						Total		
	Program	Ma	anagement		S	upporting		Total
	 Services	an	d General	Fundraising	5	Services	Expenses	
							_	
Grants	\$ 1,493,256	\$		\$ -	\$	-	\$	1,493,256
Salaries and benefits	499,768		195,713	167,259		362,972		862,740
Professional fees	290,542		-	-		-		290,542
Travel and related	29,334		-	17,573		17,573		46,907
Postage and shipping	16,488		3,661	24,225		27,886		44,374
Printing and copying	12,557		5,018	34,556		39,574		52,131
Rent	20,267		4,416	9,898		14,314		34,581
Donor database	4,925		4,925	14,774		19,699		24,624
Bank and wire fees	4,479		8,581	-		8,581		13,060
Accounting and auditing	-		22,214	-		22,214		22,214
IT and website services	5,416		7,293	795		8,088		13,504
Credit card fees	150		26,846	-		26,846		26,996
Insurance	750		7,582	-		7,582		8,332
Dues and subscriptions	17,970		3,085	-		3,085		21,055
Telecommunications	678		9,872	-		9,872		10,550
Legal	1,290		-	-		-		1,290
Miscellaneous	-		2,406	-		2,406		2,406
Equipment and maintenance	143		2,875	-		2,875		3,018
Book expenses	1,428		-	-		-		1,428
Office expenses	503		3,090	31		3,121		3,624
Depreciation and amortization	-		2,001	-		2,001		2,001
Conference and meetings	1,665		-	-		-		1,665
Merchandise	 -		-	5,419		5,419		5,419
Total Expenses	\$ 2,401,609	\$	309,578	\$ 274,530	\$	584,108	\$	2,985,717

# Statements of Cash Flows For the Years Ended December 31, 2021 and 2020

	 2021	 2020
<b>Cash Flows from Operating Activities</b>		
Change in net assets	\$ 742,661	\$ 1,063,922
Adjustments to reconcile change in net assets to		
net cash provided by operating activities:		<i>(</i> )
Realized and unrealized gain on investments	(227,160)	(79,556)
Contributions of donor-restricted endowments	-	(23,151)
Donated stocks	(56,902)	(71,297)
Gain on debt extinguishment	(127,875)	-
Depreciation and amortization	2,000	2,001
Change in operating assets and liabilities:		
Decrease (increase) in:		
Grants and contributions receivable	42,086	(41,007)
Prepaid expenses and other assets	28,725	3,035
Security deposits	-	12,100
Increase (decrease) in:		
Accounts payable and accrued expenses	8,486	(83,719)
Deferred revenue	(4,740)	 (12,100)
Net cash provided by operating activities	407,281	770,228
1 7 1 8	 	
<b>Cash Flows from Investing Activities</b>		
Purchases of investments and reinvested interest	(276,135)	(1,349,921)
Proceeds from sale of investments	210,869	708,089
Net cash used in investing activities	 (65,266)	 (641,832)
<b>Cash Flows from Financing Activities</b>		
Contributions of donor-restricted endowments	_	23,151
Proceeds from loan payable – Paycheck Protection		23,101
Program	-	127,875
5	 	 ,
Net cash provided by financing activities	 	 151,026
Net Increase in Cash and Cash Equivalents	342,015	279,422
-		
Cash and Cash Equivalents, beginning of year	 870,001	 590,579
Cash and Cash Equivalents, end of year	\$ 1,212,016	\$ 870,001

Notes to Financial Statements December 31, 2021 and 2020

## **1.** Nature of Operations

In recognition of the threat of possible extinction of the wild cheetah, Cheetah Conservation Fund ("the Fund") was established in 2000 as a California nonprofit public benefit corporation in the United States after operating for eleven years prior to that as a project within the International Wilderness Leadership Foundation. The Fund's mission is to ensure the long-term survival of the cheetah and its ecosystem through a multidisciplined and integrated program of research and education. The wild cheetah is a "keystone species," the health and viability of which is a specific indicator for the general condition of the earth's biological resources and quality of natural environment. The majority of funding received by the Fund comes from foundations and individuals that support the survival of the cheetah. The Fund supports program activities and operations of the Cheetah Conservation Fund Namibia ("CCF Namibia"), a fund organized in 1990 as an Incorporated Association Not for Gain under Section 21 of the Namibian Companies Act in the Republic of Namibia. The Fund also provides program and logistical support for CCF Namibia and its program of scientific research, conservation biology, public awareness, and environmental education and professional training. The Fund does not have control of CCF Namibia, and therefore, consolidation or combination is not required.

The Fund promotes public awareness and education through lecture tours, publications, regional volunteer "chapters," and fundraising activities, which bring the plight of wild cheetah to the public's attention. These activities occur largely in the United States, but also occasionally in other countries.

In addition, the Fund promotes support and cooperation with other organizations and their activities to raise public awareness, disseminate information, and provide educational activities about the plight of the cheetah in the wild, associated threatened wildlife, and their habitats.

## 2. Summary of Significant Accounting Policies

#### **Basis of Accounting and Presentation**

The Fund's financial statements are prepared on the accrual basis of accounting. Net assets are reported based on the presence or absence of donor-imposed restrictions as follows:

• Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

Notes to Financial Statements December 31, 2021 and 2020

# 2. Summary of Significant Accounting Policies (continued)

### Basis of Accounting and Presentation (continued)

• Net Assets With Donor Restrictions – Net assets subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

#### Cash Equivalents

The Fund considers as cash equivalents all highly liquid investments, which can be converted into known amounts of cash and have a maturity period of 90 days or less at the time of purchase. Cash and cash equivalents held in the investment portfolios are reported in investments in the accompanying statements of financial position.

#### Investments

Investments are recorded at fair value based on quoted market prices. All realized and unrealized gains and losses, net of investment management fees, are reported as a component of net investment return in the accompanying statements of activities. Money market funds, held as a portion of the Fund's investment portfolio, are not considered to be cash equivalents for purposes of cash flows.

#### Grants and Contributions Receivable

Grants and contributions receivable represent unconditional promises to be paid in future periods and are recorded at net present value. Contributions due in more than one year are discounted to present value based on management's estimate of the risk adjusted rate of return. The Fund periodically reviews an aging of its receivables for collection purposes on a case-by-case basis and writes off uncollectable items. No allowance for doubtful accounts or discount is recorded at December 31, 2021 and 2020, as management believes that all amounts are fully collectible within one year.

Notes to Financial Statements December 31, 2021 and 2020

# 2. Summary of Significant Accounting Policies (continued)

# Property and Equipment

Property and equipment acquisitions with a cost in excess of \$500 and a projected useful life exceeding one year are capitalized and recorded at cost. Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the individual assets, which range from three to seven years. Expenditures for repairs and maintenance are expensed as incurred.

# Revenue Recognition

# Revenue Accounted for in Accordance with Contribution Accounting

*Contributions* are reported as restricted support if received with donor or grantor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the accompanying statements of activities as net assets released from restrictions.

*Grants* that are nonreciprocal are recognized as contributions. For contributions, revenue is recognized when a contribution becomes unconditional. Typically, grant agreements contain a right of return or right of release from obligation if conditions are not met. As such, the Fund recognizes revenue for these conditional contributions when the related conditions are substantially met. Amounts received in advance are reported as refundable advances upon receipt, in the accompanying statements of financial position, and recognized as revenue as conditions are met and qualified expenses are incurred.

## Revenue Accounted for as Contracts with Customers

Revenue is recognized when the Fund satisfies a performance obligation by transferring a promised good to, or performing a service for, a customer. The amount of revenue recognized reflects the consideration the Fund expects to receive in exchange for satisfying distinct performance obligations. If a performance obligation does not meet the criteria to be considered distinct, the Fund combines it with other performance obligations until a distinct bundle of goods or services exists. Fees or amounts received in advance of satisfying contractual performance obligations are reflected as deferred revenue in the statements of financial position. Revenue is recognized either over time or at the point in time that contractual obligations are met.

Notes to Financial Statements December 31, 2021 and 2020

# 2. Summary of Significant Accounting Policies (continued)

## Revenue Recognition (continued)

Revenue Accounted for as Contracts with Customers (continued)

Specifically, for the various types of contracts, the Fund recognizes revenue as follows:

*Event income* in which a portion of the gross proceeds paid by the participant represents payment for the direct cost of the benefits received by the participant at the event. Revenue is recognized on the date of the event, which is the date the Fund expects to be entitled to consideration in exchange for attending the event.

## In-Kind Contributions

The value of contributions that enhance a nonfinancial asset, which are considered specialized and can be estimated, and would have been purchased if not donated, are reflected in the accompanying statements of activities as in-kind contributions. In-kind contributions consist of donated goods and contributed services, principally legal and other professional services. In-kind contributions are recognized as revenue and expense in the accompanying statements of activities at their estimated fair value, as provided by the donor, at the date of receipt, or calculated fair value of use of property in the period the property is used.

The Fund also receives a substantial amount of services donated by volunteers in carrying out its program services. These donated services are not reflected in the accompanying financial statements since they do not meet the criteria for recognition under Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958-605-25-16, *Contributed Services*.

#### Functional Allocation of Expenses

The costs of program and supporting services activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

#### Advertising Costs

Advertising costs are expensed as incurred. The Fund did not have any advertising costs for the years ended December 31, 2021 and 2020.

Notes to Financial Statements December 31, 2021 and 2020

# 2. Summary of Significant Accounting Policies (continued)

### Measure of Operations

The Fund includes in its measure of operations all revenues and expenses that are an integral part of its programs and supporting activities, and excludes gain on debt extinguishment.

## Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

#### Foreign Currency Translation

The U.S. dollar is the functional currency for the Fund's worldwide operations. Transactions in currencies other than U.S. dollars are translated into dollars at the rate of exchange on the day of the transaction. Assets and liabilities denominated in currencies other than U.S. dollars are translated into dollars at the exchange rate in effect at the date of the statements of financial position. As of December 31, 2021 and 2020, the Fund held no assets or liabilities in other currencies than U.S. dollars.

## Recently Issued Accounting Pronouncements

In February 2016, the FASB issued Accounting Standards Update (ASU) 2016-02, *Leases.* The update requires a lessee to recognize a right-of-use asset and lease liability, initially measured at the present value of the lease payments, in its statements of financial position. The guidance also expands the required quantitative and qualitative lease disclosures. The guidance is effective beginning in 2022. Management continues to evaluate the potential impact of this update on the Fund's financial statements.

In September 2020, the FASB issued ASU 2020-07, *Not-for-Profit Entities* (Topic 958): *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. This guidance is intended to increase transparency of contributed nonfinancial assets for nonprofit entities through enhancements in presentation and disclosure requirements. Nonprofit entities will be required to present contributed nonfinancial assets as a separate line item in the statements of activities, apart from contributions of cash and other financial contributions.

Notes to Financial Statements December 31, 2021 and 2020

# 2. Summary of Significant Accounting Policies (continued)

### Recently Issued Accounting Pronouncements (continued)

Nonprofit entities will also be required to disclose various information related to contributed nonfinancial assets. ASU 2020-07 is effective for fiscal years beginning after June 15, 2021. The Fund is currently in the process of evaluating the impact of the new accounting guidance on its 2022 financial statements.

#### Reclassifications

Certain amounts in the 2020 financial statements have been reclassified to conform to the 2021 presentation. These reclassifications have no effect on the change in net assets previously reported.

#### Subsequent Events

In preparing these financial statements, the Fund has evaluated events and transactions for potential recognition or disclosure through August 16, 2022, the date the financial statements were available to be issued.

## 3. Liquidity and Availability

Financial assets available for general expenditures, that is, without donor or other restrictions limiting their use, within one year of the statements of financial position date, comprise the following at December 31:

	 2021	2020
Cash and cash equivalents	\$ 1,212,016	\$ 870,001
Investments	2,961,663	2,612,335
Grants and contributions receivable	203,653	245,739
Total financial assets	4,377,332	3,728,075
Less: Board-designated	(1,658,224)	(838,224)
Less: restricted by donors	 (1,054,051)	 (852,323)
Total available for general expenditures	\$ 1,665,057	\$ 2,037,528

Notes to Financial Statements December 31, 2021 and 2020

## 3. Liquidity and Availability (continued)

The Fund strives to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. As part of this liquidity management, the Fund invests cash and cash equivalents in excess of daily requirements in various short-term investments.

# 4. Concentration of Credit Risk

Financial instruments that potentially subject the Fund to significant concentrations of credit risk consist of cash and cash equivalents, and investments. The Fund maintains cash deposit and transaction accounts, along with investments, with various financial institutions and these values, from time to time, exceed insurable limits under the Federal Deposit Insurance Corporation (FDIC) and Securities Investor Protection Corporation (SIPC). The Fund has not experienced any credit losses on its cash and cash equivalents, and investments to date as it relates to FDIC and SIPC insurance limits. Management periodically assesses the financial condition of these financial institutions and believes that the risk of any credit loss is minimal.

## 5. Investments and Fair Value Measurements

The Fund follows FASB ASC 820, *Fair Value Measurements and Disclosures*, for its financial assets. This standard establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. Fair value measurement standards require an entity to maximize the use of observable inputs (such as quoted prices in active markets) and minimize the use of unobservable inputs (such as appraisals or other valuation techniques) to determine fair value. The categorization of a financial instrument within the hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to the entity's perceived risk of that instrument.

The inputs used in measuring fair value are categorized into three levels. Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and liabilities and have the highest priority. Level 2 is based upon observable inputs other than quoted market prices, and Level 3 is based on unobservable inputs. Transfers between levels in the fair value hierarchy are recognized at the end of the reporting period.

In general, and where applicable, the Fund uses quoted prices in active markets for identical assets to determine fair value. This pricing methodology applies to Level 1 investments.

Notes to Financial Statements December 31, 2021 and 2020

# 5. Investments and Fair Value Measurements (continued)

The following table presents the Fund's fair value hierarchy for those investments measured on a recurring basis as of December 31, 2021:

	 Level 1	Level 2	Level 3	Total fair value
Equities	\$ 1,728,016	\$ - \$	-	\$ 1,728,016
Money market funds	770,178	-	-	770,178
Fixed income	429,808	-	-	429,808
Mutual funds	33,661	-	-	33,661
Total investments	\$ 2,961,663	\$ - \$	-	\$ 2,961,663

The following table presents the Fund's fair value hierarchy for those investments measured on a recurring basis as of December 31, 2020:

	Level 1	Level 2		Level 3		Total fair value
Money market funds Mutual funds	\$ 1,535,570 1,076,765	\$	- \$ -		-	\$ 1,535,570 1,076,765
Total investments	\$ 2,612,335	\$	- \$		-	\$ 2,612,335

Net investment return consists of the following for the years ended December 31:

	 2021	2020		
Interest and dividends	\$ 88,948	\$	49,304	
Realized gain	74,651		22	
Unrealized gain	152,509		79,534	
Less: investment management fees	 (13,919)		(8,672)	
Total investment return, net	\$ 302,189	\$	120,188	

Notes to Financial Statements December 31, 2021 and 2020

### 6. **Property and Equipment**

The Fund held the following property and equipment at December 31:

	 2021	2020		
Website	\$ 23,580	\$	23,580	
Equipment and software	3,746		3,746	
Artwork	 2,763		2,763	
Total property and equipment Less: accumulated depreciation	30,089		30,089	
and amortization	 (21,327)		(19,327)	
Property and equipment, net	\$ 8,762	\$	10,762	

## 7. Loan Payable – Paycheck Protection Program

The Fund applied for a loan under the Paycheck Protection Program ("the PPP loan") pursuant to Division A, Title 1 of the CARES Act, which was enacted on March 27, 2020. The PPP loan is a loan designed to provide a direct incentive for small businesses to keep their workers on the payroll through the COVID-19 coronavirus, for which the Foundation qualified. The PPP loan is subject to full forgiveness upon use of the funds for payroll and other eligible costs, and compliance with certain limitations on payroll and staffing reductions over a 24-week period.

The PPP loan was granted to the Fund on May 29, 2020 in the amount of \$127,875, which is recorded as loan payable in the accompanying statement of financial position at December 31, 2020. During the covered period, the Fund had incurred qualifying expenditures and had submitted a PPP loan forgiveness application. On January 4, 2021, the PPP loan forgiveness was approved for the full amount of the loan. For the year ended December 31, 2021, the Fund recognized a \$127,875 gain from forgiveness of the PPP loan, which is included in non-operating activity in the accompanying statement of activities.

Notes to Financial Statements December 31, 2021 and 2020

# 8. Net Assets With Donor Restrictions

Net assets with donor restrictions consist of the following purposes at December 31:

	2021		2020	
Purpose restricted:				
Research and Development	\$	225,318	\$	224,318
Illegal Wildlife Trade		152,072		36,595
Somaliland		139,255		24,407
Publication of Book on CCF				
and Founder		71,150		71,150
Rabies Education		39,000		15,000
Land Purchase		22,500		72,500
Langston Partner Program		21,000		28,449
Veterinarian		15,000		15,000
Scholarships		14,720		14,720
Genetics Testing		12,000		12,000
Other		10,956		17,842
Software		-		15,000
Camping Vehicle		-		8,200
Internship Program		-		8,000
Caravan		-		4,000
Total purpose restricted		722,971		567,181
Endowments:				
Unappropriated earnings		67,711		21,773
Perpetual funds		263,369		263,369
Total endowments		331,080		285,142
Total net assets with donor restrictions	\$	1,054,051	\$	852,323

Notes to Financial Statements December 31, 2021 and 2020

#### 9. Board-Designated Funds

Board-designated funds consist of the following at December 31:

	2021		2020	
Operating Reserve	\$	600,000	\$	250,000
Director's Discretionary		540,000		-
Illegal Wildlife Trade		300,000		300,000
Land Fund		100,000		100,000
Security		50,000		50,000
Software		50,000		50,000
Research		13,224		13,224
International Program		5,000		75,000
Total Board-designated net assets	\$	1,658,224	\$	838,224

#### 10. Endowment

The Fund's endowment has been funded by donor-restricted contributions and is used to fund general operations. Under accounting principles generally accepted in the United States of America, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

During 2003, the Fund entered an agreement whereby The Ralph and Rose C. Valpiani Endowment Fund would contribute donor-restricted funds to the Fund over a specified period and all funds contributed under this agreement were to be maintained in perpetuity. Only the income of the endowment may be used by the Fund, as it may deem prudent. Over a period of three years (2003-2005), the Ralph and Rose C. Valpiani Endowment Fund contributed \$49,469. Interest was earned and the Board approved resolutions to maintain an additional \$1,816 of interest earned in perpetuity in the endowment.

During 2016, the Fund received \$57,689 from the Estate of Marjorie Merriweather Post Dye. Based on the trust document, \$50,000 of the contribution was to be maintained in perpetuity and the remaining balance of \$7,689, which were earnings on the restricted funds, were for use as the Fund designates and was classified as funds without donor restrictions.

Notes to Financial Statements December 31, 2021 and 2020

## **10.** Endowment (continued)

The Fund was to receive an additional \$150,000 of restricted funds to be maintained in perpetuity, from the trust over the next several years. Of that amount, during the year ended December 31, 2018, the Fund received \$128,933 and an additional \$19,151 during the year ended December 31, 2020.

During the year ended December 31, 2019, the Fund received \$10,000 from The Bryant Crane Charitable Fund to establish an endowment fund, and an additional \$4,000 during the year ended December 31, 2020.

# Interpretation of Relevant Law

The Board of Directors has interpreted the Commonwealth of California's Uniform Prudent Management of Institutional Funds Act (UPMIFA) as allowing the Fund to appropriate for expenditure or accumulate so much of an endowment fund as the Fund determines is prudent for the uses, benefits, purposes, and duration for which the endowment fund is established, subject to the intent of the donor as expressed in the gift instrument. As a result of this interpretation, the Fund classifies as net assets with donor restrictions to be held in perpetuity (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

## Return Objectives and Risk Parameters

Unless stated otherwise in the gift instrument, the assets in an endowment fund shall be donor-restricted assets until appropriated for expenditure by the Board of Directors. In accordance with UPMIFA, the Fund considers the following factors in making a determination to appropriate or accumulate donor-restricted funds: (1) duration and preservation of the fund; (2) purposes of the Fund and the donor-restricted endowment fund; (3) general economic conditions; (4) possible effect of inflation and deflation; (5) expected total return from income and the appreciation or depreciation of investments; (6) other resources of the Fund; and (7) investment policies of the Fund.

Notes to Financial Statements December 31, 2021 and 2020

#### **10.** Endowment (continued)

#### Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Fund relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Fund targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

#### Investment and Spending Policies

The Fund has adopted an investment policy for endowment assets that attempts to provide a predictable stream of funding for the payment of obligations and missionrelated expenses, administrative expenses, and the growth of financial surplus while seeking to maintain the purchasing power of the endowment assets.

#### Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Fund to retain as a fund of perpetual duration. In accordance with accounting principles generally accepted in the United States of America, the Fund had no deficiencies of this nature at December 31, 2021 and 2020.

#### Composition of Endowment Funds

The composition of endowment net assets with donor restrictions by type of fund was as follows at December 31:

	2021		 2020	
Donor-restricted endowment: Accumulated investment earnings Original donor-restricted gift	\$	67,711 263,369	\$ 21,773 263,369	
Total endowment net assets	\$	331,080	\$ 285,142	

Notes to Financial Statements December 31, 2021 and 2020

#### 10. Endowment (continued)

#### Changes in Endowment Net Assets

Changes in endowment net assets with donor restrictions were as follows for the years ended December 31:

	2021		2020	
Endowment funds, beginning Investment return, net Contributions	\$	285,142 45,938	\$	249,094 12,897 23,151
Endowment funds, ending	\$	331,080	\$	285,142

# 11. Operating Lease

The Fund is leasing office space in Alexandria, Virginia, which commenced on April 1, 2015 and was set to expire on March 31, 2018. On March 14, 2018, the lease was amended and extended for an additional term of five years, commencing on April 1, 2018 and expiring on March 31, 2023. The lease calls for monthly rent payments and includes an annual escalation clause of 3%. The unamortized portion of the cumulative difference between the actual rent paid and the straight-line rent is not reflected as deferred rent in the accompanying statements of financial position due to immateriality.

Rent expense for the years ended December 31, 2021 and 2020 was \$33,701 and \$34,581, respectively, which is included in the accompanying statements of functional expenses.

Future minimum lease payments required under the operating lease are as follows for the years ending December 31:

2022 2023	\$ 34,140 8,597
Total future minimum lease payments	\$ 42,737

Notes to Financial Statements December 31, 2021 and 2020

# 12. In-Kind Contributions

During the years ended December 31, 2021 and 2020, the Fund received the following donated goods and services, which have been reflected as in-kind contributions and expenses in the accompanying statements of activities.

In-kind contributions are as follows for the years ended December 31:

	2021		2020	
Donated goods Legal and other professional services	\$	38,079 2,500	\$	30,709 645
Total in-kind contributions	\$	40,579	\$	31,354

# 13. Functionalized Expenses

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. Expenses that are allocated include salaries and benefits, professional fees, travel, postage and shipping, printing, rent, bank and wire fees, IT and website services, insurance, dues and subscriptions, office expenses, and other, which are allocated on the basis of estimates of time and effort.

## 14. Related Party Transactions

CCF Namibia receives support from the Fund in the form of grants. The amount of support each year is dependent on the amount of contributions received by the Fund. During the years ended December 31, 2021 and 2020, CCF Namibia was granted \$1,262,272 and \$901,137, respectively, for operations and special projects. In addition to the grants made to CCF Namibia, the Fund also paid staff services and health care benefits to certain related party employees and contractors of CCF Namibia. Total staff services and health care expenses paid for related parties were \$240,000 for both years ended December 31, 2021.

The founder of CCF Namibia serves as the Executive Director of both the Fund and CCF Namibia, and is a member of the Board of Directors of the Fund.

Notes to Financial Statements December 31, 2021 and 2020

## 15. Retirement Plan

The Fund established a 401(k) retirement plan effective on January 1, 2011, in which all employees who are 21 or older and who completed one year of service are eligible to participate. Eligible participants may elect to contribute a portion of their compensation to the plan. The Fund contributed \$100,000 and \$105,000 to the plan for the years ended December 31, 2021 and 2020, respectively.

# 16. Income Taxes

The Fund is exempt from payment of taxes on income other than net unrelated business income under Section 501(c)(3) of the Internal Revenue Code (IRC). For the years ended December 31, 2021 and 2020, there was no unrelated business income and, accordingly, no federal or state income taxes have been recorded. Contributions to the Fund are deductible as provided in IRC Section 170(b)(1)(A)(vi). Management has evaluated the Fund's tax positions and concluded that the Fund's financial statements do not include any uncertain tax positions.